



Life Goes On*



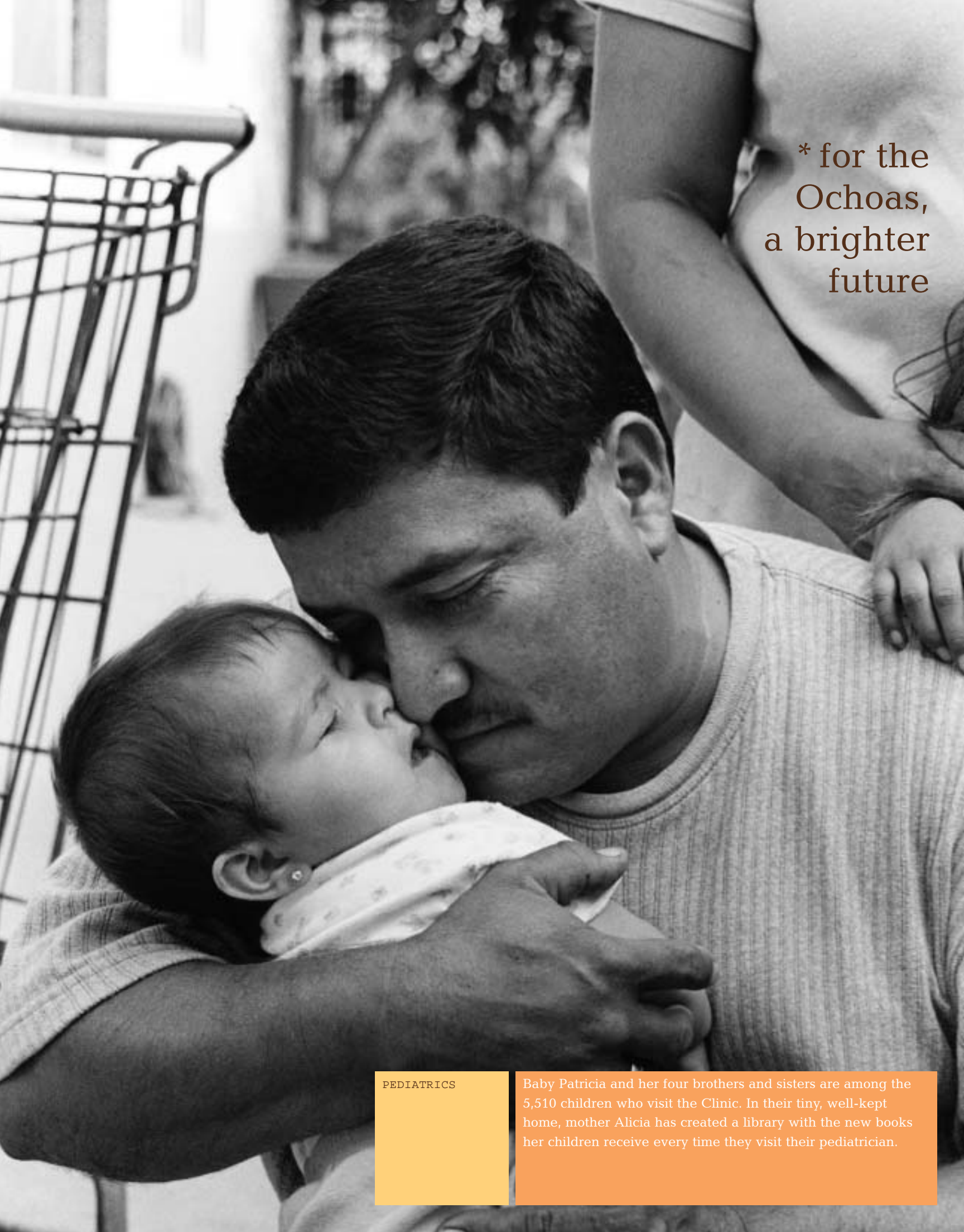
VENICE FAMILY CLINIC 2003 ANNUAL REPORT



THE VENICE FAMILY CLINIC'S MISSION IS TO IMPROVE THE HEALTH OF PEOPLE AND COMMUNITIES THROUGH ACCESSIBLE, QUALITY CARE. FOUNDED IN 1970, THE CLINIC HAS GROWN FROM A SMALL STOREFRONT OPERATION INTO THE LARGEST FREE CLINIC IN THE NATION.

WE PROVIDE COMPREHENSIVE PRIMARY HEALTH CARE, MENTAL HEALTH SERVICES, HEALTH EDUCATION AND CHILD DEVELOPMENT SERVICES AS WELL AS INSURANCE ENROLLMENT TO 18,751 LOW-INCOME ADULTS, CHILDREN, TEENS AND SENIORS WHO LACK PRIVATE HEALTH INSURANCE. OUR PATIENTS LIVE PRIMARILY IN VENICE, SANTA MONICA, PALMS, MAR VISTA, INGLEWOOD, CULVER CITY AND OTHER AREAS THROUGHOUT LOS ANGELES COUNTY.

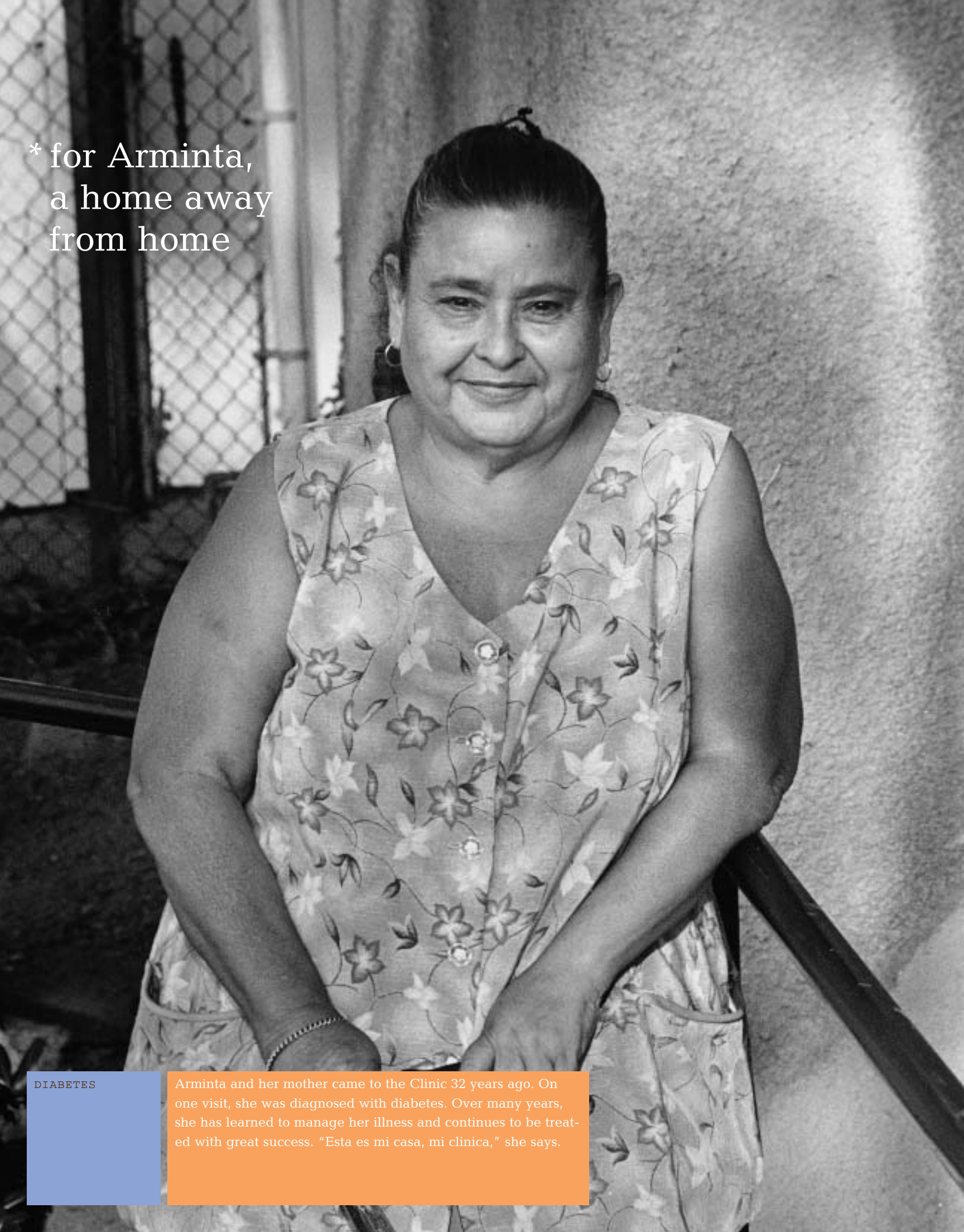
WE HAVE 1,959 VOLUNTEERS – INCLUDING 449 CLINICIANS – WHO DONATE SERVICES, VALUED AT OVER \$1 MILLION ANNUALLY. SPECIALTY SERVICES, MEDICATIONS AND SUPPLIES ARE MADE AVAILABLE THROUGH THE GENEROSITY OF CLINIC PARTNERS, WHICH INCLUDE HOSPITALS, LABORATORIES, SPECIALTY CARE PROVIDERS AND PHARMACEUTICAL COMPANIES, WHO DONATE \$5 MILLION IN GOODS AND SERVICES.



* for the
Ochoas,
a brighter
future

PEDIATRICS

Baby Patricia and her four brothers and sisters are among the 5,510 children who visit the Clinic. In their tiny, well-kept home, mother Alicia has created a library with the new books her children receive every time they visit their pediatrician.



* for Arminta,
a home away
from home

DIABETES

Arminta and her mother came to the Clinic 32 years ago. On one visit, she was diagnosed with diabetes. Over many years, she has learned to manage her illness and continues to be treated with great success. "Esta es mi casa, mi clinica," she says.

* for Richard,
an enduring
connection



HOMELESS

Richard has been on the street for longer than he can remember. He comes to the Clinic for treatment of liver disease and receives anti-depressants for what he calls his "mental thing." Richard says he has lost everything except his doctor.



* for Lorena,
a healthy
start

PRENATAL

This was Lorena's first pregnancy. "I got a lot of help from my prenatal class and my doctor. I learned about breast feeding, nutrition and how to bathe the baby." Baby Janette was born without complications and Lorena takes her to our healthy newborn classes.



* for Jarrell,
a warmer
welcome

TEEN

Jarrell says he visits one of our school-based health clinics when he needs a physical, a shot or when he's hurt or just feels sick. "People are welcoming," he says. "They ask me what's the matter, they care about what I'm saying and they take me seriously."



ELIZABETH
BENSON FORER

Millions of people in Los Angeles County wake up every morning thinking, "What if? What if I get sick, or if my children get sick? What do I do? Where do I go?" For our 18,751 patients, they have an answer.

CHIEF EXECUTIVE OFFICER, VENICE FAMILY CLINIC

* for the Venice
Family Clinic,
an ongoing
commitment to
the community

DEAR FRIENDS:

Life goes on.

Walk the hallways of our seven locations and they are teeming with life. Watch as children go in for their medical exams and leave with a smile clutching a new book given to them by their pediatrician. Observe homeless men and women, worn out and feeling hopeless, receive perhaps their only dignified encounter with another human being. Marvel as women receive expert care during their pregnancies and return with their children to learn about parenting.

Millions of people in Los Angeles County wake up every morning thinking, "What if? What if I get sick, or if my children get sick? What do I do? Where do I go?" For our 18,751 patients, they have an answer.

In 2003, in spite of budget threats and clinic closures around the County, we expanded and took health care to the communities most in need.

We opened a clinic at Culver City High School and Middle School so that students without private health insurance can visit their on-site health center and receive free medical care, mental health services and health education. They can receive routine physical examinations, vision and hearing tests, first aid for minor injuries and care management for chronic diseases like asthma and obesity.

We also opened a clinic at the Mar Vista Gardens Public Housing Development. The residents of Mar Vista have struggled for over a decade to bring on-site health care to their community. Now it is a reality and some of the poorest residents on the Westside of Los Angeles – many of whom earn less than \$10,000 per year – receive comprehensive primary care and health education within walking distance of their homes. And, like the students at the Culver City Youth Health Center, they have access to the full array of programs offered by the Venice Family Clinic.

In the past ten years, our Board, staff, and volunteers have doubled the Clinic's capacity and programs. The budget has also expanded from \$5 to \$15 million. But the heart of the Venice Family Clinic is its 224 staff members and 1,959 volunteers – 449 of whom are doctors – who strive everyday to create an environment that is dignified and compassionate.

Thank you, our supporters, who have stood by the Clinic for over three decades. You understand that when people do not have access to health care it is a medical and moral catastrophe. You have not waited for the decision makers in Sacramento and Washington D.C. to solve this dilemma. By your support you are saying, "Count on me." And we do.

Because of you, life goes on.



Elizabeth Benson Forer

Chief Executive Officer
Venice Family Clinic

Four-Year Strategic Plan: First Year Progress Report

GOAL ONE

Total patient visits grew by 5% from 90,713 patient visits to 95,682 patient visits. Medical visits grew by 3%, increasing to 74,156. We opened two new clinics – Culver City Youth Health Center and Mar Vista Gardens Clinic. We have the capacity to provide more pediatric care. However, to serve all of the adults that request medical care will require ongoing growth.

GOAL TWO

The expansion of the diabetes disease management program continued with 974 diabetics enrolled in the electronic registry. Funding was obtained to expand the diabetes registry to our Pico facility. We established an asthma team that is working to standardize and improve care and funding was obtained to begin an asthma registry and management program.

GOAL THREE

Specialty care increased by 13%. Our faculty/resident model of care continued with UCLA Cardiology, Dermatology, and Cedars-Sinai Rheumatology. A retinal camera was purchased with funds from the Federal Community Access Program, allowing quick access to screening and diagnoses during normal examination. Doctors at Jules Stein Eye Institute at UCLA make diagnosis without leaving their offices by downloading images transmitted via the internet.

GOAL FOUR

Mental health visits increased by 19% from 5,661 to 6,715 visits. Additional psychiatric hours were added to provide medication evaluations by psychiatrists and psychiatric residents. The Clinic's mental health staff provided increased individual, couples, family and group therapy sessions. In addition, we increased case management services through case management volunteers and interns. We continue to increase our collaboration with community partners to provide substance abuse counseling.

GOAL FIVE

We reached 7,144 people through our waiting room activities and 2,755 people through community activities. We started three new chronic disease and healthy lifestyle activities: "Weight Busters," a walking group, and yoga classes. We also provided 43 "Safe and Healthy Newborn" classes to 249 pregnant women. A total of 13,912 books were distributed to patients ages 0-18 as part of our pediatric literacy program. Fourteen parent workshops were conducted and 107 parents were trained in pediatric literacy.

GOAL #

1

GROW PRIMARY HEALTH CARE SERVICES BY 26% FROM 71,932 MEDICAL VISITS TO 91,057 MEDICAL VISITS.

CONTINUE TO MEASURE HEALTH OUTCOMES AND QUALITY OF CARE BY EXPANDING DISEASE MANAGEMENT ACTIVITIES IN TREATMENT OF DIABETES, ASTHMA, AND CARDIOVASCULAR DISEASE.

GOAL #

2

GOAL #

3

INCREASE AND BUILD SPECIALTY CARE NETWORK AND CONTINUE TO ACT AS A CORE TRAINING SITE FOR MEDICAL STUDENTS AND RESIDENTS IN PRIMARY CARE AND SPECIALTY CARE.

EXPAND MENTAL HEALTH PROGRAM BY 45% BY INCREASING MENTAL HEALTH VISITS FROM 4,400 TO 6,400.

GOAL #

4

GOAL #

5

EXPAND COMMUNITY AND WAITING ROOM EDUCATIONAL ACTIVITIES BY 23%, CHRONIC DISEASE AND HEALTHY LIFESTYLE ACTIVITIES BY 400%, AND PEDIATRIC LITERACY PROGRAM BY 2%.

GOAL #

6

COMPLETE INSURANCE APPLICATIONS FOR FREE OR LOW COST HEALTH INSURANCE FOR AT LEAST 4,000 CLIENTS.

PROVIDE CHILD DEVELOPMENT SERVICES ON A CLINIC WIDE BASIS.

GOAL #

7

GOAL #

8

ENSURE THAT APPROPRIATE FACILITIES AND SPACE ARE AVAILABLE FOR ALL PROGRAMS AND SUPPORT SERVICES.

RAISE FUNDS THROUGH THE DEVELOPMENT PROGRAM EQUAL TO 36% OF THE TOTAL EXPENSE BUDGET AND INCREASE CLINIC RESERVES TO 40% OF THE OPERATING BUDGET.

GOAL #

9

GOAL #

10

IMPROVE VOLUNTEER INFRASTRUCTURE AND DEVELOP PLAN TO EXPAND VOLUNTEER PROGRAM.

GOAL SIX

The health insurance enrollment program completed applications for 790 individuals and helped 590 clients keep their insurance. With a focus on children and pregnant women, the program reaches eligible families through direct contact with our clinic population and outreach to the community through collaborations with community groups and agencies. We secured \$144,592 in funding for the next five years to continue the program.

GOAL SEVEN

The Mental Health and Child Development Services Committee is reviewing existing child development activities and developing a plan to expand child development services to more of our families. The plan should be complete by January, 2004.

GOAL EIGHT

Renovations to the Weisman Family Center and Rose Avenue facility are complete. Six new exam rooms were added to Rose Avenue. Construction at the Venice Health Center will be completed by the end of December, 2003. Venice Health Center programs were moved temporarily to the new space at Rose Avenue. Construction at the Pico facility is 75% complete, with two phases remaining in the second floor clinical area.

GOAL NINE

During this fiscal year, the Clinic had a surplus of \$139,722. The Clinic's Development program raised \$3,503,930 toward current year operations, an additional \$911,146 for facility renovations, and \$516,236 toward future operations and permanent endowment for a total of \$4,931,312. We hired a Chief Development Officer who launched new initiatives to increase our fund raising capacity, including the hiring of a Director of Annual Giving to expand the Clinic's donor base.

GOAL TEN

175 new volunteers were recruited and trained for our Pico facility. Staff and the Volunteer Committee created and updated protocols/volunteer guidelines, created volunteer job descriptions, set up regular orientations, created a Volunteer Services Team, created and revamped recognition activities, and improved our volunteer tracking system.

Programs

ADULT PRIMARY CARE

Adult Comprehensive Primary Care provides 13,842 patients with primary health care and medications. Primary health care, including laboratory tests with diagnosis, treatment and follow-up care, is the essential mission of the Clinic for people who do not have access to health care. It also provides ongoing care for chronic diseases such as asthma, diabetes and hypertension. Adult patients also receive specialty care provided by volunteer physicians in cardiology, dermatology, ear/nose/throat, endocrinology, neurology, optometry, ophthalmology, and podiatry.

MENTAL HEALTH SERVICES

Mental Health Services are provided for our patients' most commonly diagnosed psychological problems: depression and anxiety disorders. Psychosocial support related to the social stress of poverty, homelessness, unemployment and domestic violence is offered through short-term counseling and psychiatric services. Through child enrichment, parenting services and a "warm line" offering advice about early child development, we help to prevent child abuse by supporting and educating parents to better manage discipline problems in a healthy way.

WOMEN'S HEALTH

Women's Health Services offers obstetrics and gynecological visits, contraceptive services and counseling. We also provide STD/HIV screening and sexuality education, risk reduction and treatment services. The cornerstone of the program is prenatal care, which provides comprehensive medical, educational and social support services for low-income pregnant women and teens. Adolescent girls make up 15% of our prenatal patient population. For women over 50, cancer screening programs provide annual mammography and cervical cancer screening.

TEEN

Teen health care is provided at two school-based clinics and a dedicated teen health center. We have created an environment of trust that teens respond to when seeking services like screenings for depression and sexually transmitted infections. Services include sensitive areas such as family planning, pregnancy related and mental health services. Teens also receive routine physicals, vision and hearing tests, and immunizations. As a part of each teen's medical evaluation, a confidential assessment is done around issues regarding home and school.

HOMELESS

Medical care and social work case management for homeless people is a major part of our services to the community. We serve 3,289 homeless patients with needs ranging from schizophrenia, substance abuse, HIV/AIDS, and tuberculosis to chronic diseases such as arthritis, diabetes, lung disease and hypertension. Homeless men and women receive same-day appointments and are offered showers, toiletries and fresh clothing. We also help patients obtain shelter, food, job training, and housing through our community

THE PEOPLE WE SERVE

18,751 patients
in 95,682 visits



29 %

ARE
CHILDREN



17 %

ARE
HOMELESS



73 %

LIVE BELOW
POVERTY



80 %

ARE
MINORITIES



58 %

ARE
FEMALE



80 %

HAVE NO
HEALTH
INSURANCE

THE PEOPLE WHO MAKE IT HAPPEN

1,959 volunteers



90

BOARD
MEMBERS



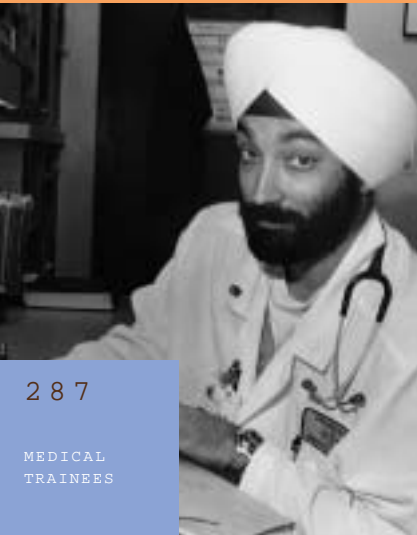
449

VOLUNTEER
PHYSICIANS



181

PROGRAM
SUPPORT
VOLUNTEERS



287

MEDICAL
TRAINEES



14

NURSES



93

CLINIC
ASSISTANTS

PHARMACY

Pharmaceutical Services are offered by a team of pharmacists, volunteers and students who dispense 97,298 prescriptions annually to our uninsured patients. Our dispensaries provide \$3.2 million in prescription drugs obtained at no cost from the pharmaceutical industries' patient assistance programs. Our program currently manages 15 patient assistance programs. In addition to acquiring pharmaceuticals, our pharmacists' expertise is used in medication management, provider consultations, patient counseling and education to improve the control of diabetes, asthma, hypertension, heart disease and depression.

DIABETES

Diabetes patients, with the assistance of a multi-disciplinary team, learn to manage their condition through a combination of medical care and health education. They learn the causes and consequences of diabetes, the methods of how to monitor blood sugar levels, and the importance of good nutrition and physical exercise. They participate in weight training, salsa dancing and guided walks. The use of clinical data, entered into an electronic registry and monitored regularly, is essential to the program's goal of preventing unnecessary hospitalizations, disabilities and deaths.

PEDIATRICS

Pediatric care provides 5,510 children with a full range of medical, mental health, developmental and family support services. Our well-child care offers immunizations, preventative care, lead screenings, and developmental assessments. We also treat children with chronic conditions such as asthma. Local hospitals donate laboratory, x-ray and emergency services and volunteer physicians provide specialty care. We also enroll children in public health insurance programs. Children receive dental screenings and are referred for dental care funded by the Clinic.

PRENATAL

Prenatal care begins with an intake visit to confirm pregnancy and estimate gestational age, followed by a complete medical history and physical exam. Women receive a full package of services including medical care, health education, mental health and support services. Deliveries take place at UCLA Medical Center. Patients are encouraged to take "Safe & Healthy Newborns" classes that offer a full range of pregnancy and postpartum topics. We also provide yoga classes, car safety instruction, and dental education.

MAR VISTA

Mar Vista Gardens Clinic is a result of a decade-long effort by a community to bring health care within walking distance of their homes. In the Mar Vista Gardens Housing Development, more than a quarter of the residents earn less than \$10,000 per year. In May 2003, we began providing a full spectrum of primary care services including pediatric care, adult general care and women's health services to 1,000 uninsured men, women and children. We also make referrals for specialty care.

THE PEOPLE WHO MAKE IT HAPPEN

224 staff members



DOCTORS



COMMUNITY
OUTREACH
WORKERS



LABORATORY
ASSISTANTS



CHILD
DEVELOPMENT
SPECIALISTS



CARE
COORDINATORS



PHARMACISTS

ASTHMA

Our Asthma Program provides comprehensive medical, educational and support services designed to enhance self-care and improve control, while reducing the costly and vicious cycle of emergency room visits. Currently, the Clinic manages the care of 1,044 asthmatics – 667 adults and 377 children – in 3,022 medical visits per year. An essential element of the program is preventative health care, which has proven that patients who attend regular visits achieve reduced symptoms and fewer missed school or workdays.

PUBLIC HEALTH INSURANCE

Our Public Health Insurance Program increases access to health care for low-income families by helping individuals enroll and then retain low-cost and no-cost health insurance. We helped 790 individuals complete insurance applications and 590 retain their insurance by providing case management. The program reaches eligible families within our clinic population and out in the community through collaborations with community groups and agencies. A cornerstone of the program is educating patients to understand why they should have insurance and how to use it.

HEALTH EDUCATION PROMOTION AND COMMUNITY OUTREACH

Our Health Education, Promotion and Community Outreach enhances our patients' health care through education. A team of health educators provides education in the Clinic and in community settings on nutrition, disease management, reproductive counseling, prenatal care, child safety, pediatric literacy, teen health, dental health and substance abuse education. A team of diverse staff members regularly creates and revises educational materials to ensure literacy, cultural and linguistic appropriateness. The Patient Advisory Council ensures patient involvement in the Clinic's health education programs.

HIV

Our HIV Program provides medical services and treatment for HIV-infected patients as well as anonymous HIV testing, counseling and outreach to the community. A majority of our HIV patients are the neediest in our patient population. Many are homeless with an overlay of other medical and substance abuse problems requiring additional services such as nutritional and employment counseling. We also attend health fairs and community events, educating and distributing condoms and other safer-sex materials. HIV educators provided 468 pre-and post-test counseling sessions.

VISION CARE

Our Vision Care Program at our Glorya Kaufman Eye Clinic provides screening, diagnosis, treatment, case coordination and prescription glasses. Screening services are provided by a telemedicine program that connects off-site volunteer specialists to our diabetic patients through the use of a digital retinal camera and the information super highway. If retinal disease is found, volunteer ophthalmologists provide free laser treatments that can prevent blindness. Our eye program is highly valued, as availability of vision services for the poor is particularly scarce.

DOMESTIC VIOLENCE

Our Safe Families Domestic Violence Intervention Program provides a safe environment for women. All who seek medical care at the Clinic are screened for domestic violence. Our staff serves 250 women a year, providing individual and group counseling, advocacy and emergency medical care. On-call crisis intervention is available. The program also supplies cell phones for 911 calls, emergency food and shelter, and referrals for assistance with police and restraining orders. We are now extending the program to children who live with domestic abuse.

CHILDREN FIRST

Children First is a child development program whose focus is to improve the quality of life for young children by strengthening their families. Children First works with pregnant women and families with infants who typically have needs beyond traditional health care. Many are first-time pregnant women who are at risk for abuse. Through home visits, our staff works with families to create strong parent-child relationships, while helping to lift families out of poverty through education and job training information.

CARDIOLOGY

Our Cardiology Program provides both primary and specialty care for patients with active heart disease, including cardiac diagnostic services from cardiologists and in-kind donors. Through our partnership with the Larry King Cardiac Foundation, patients needing invasive diagnostic procedures and surgery receive free care at Cedars-Sinai Medical Center. For illnesses such as hypertension, diabetes, and high cholesterol, we seek to control and prevent further heart disease through ongoing care.

ALTERNATIVE AND COMPLEMENTARY HEALING

Our Alternative & Complementary Healing Program teaches people to control and manage their own health through nutrition, fitness and weight management programs. We also offer acupuncture for patients suffering from chronic pain or with stress-related disorders which are not responsive to other treatments. Patients with high blood pressure, high cholesterol and who are overweight participate in our "Weight Busters" program through which they learn to improve their health through increased exercise and an improved diet. Yoga classes, designed for pregnant women, is another feature of the program.

ADVOCACY

Advocacy focuses on maintaining and expanding access to health care for people without health insurance by working with local, state and federal governments. In 2003, during the State of California's and the County of Los Angeles Department of Health Services' budget crisis, we advocated against further erosion of Medi-Cal benefits and for the preservation of funding to clinics like ours. We also do legislative analysis and advocacy to educate elected and appointed officials, staff, Board members and patients on current health care issues and the needs of the uninsured.

WHERE IT ALL HAPPENS

7 dedicated locations



MAR VISTA
GARDENS
CLINIC



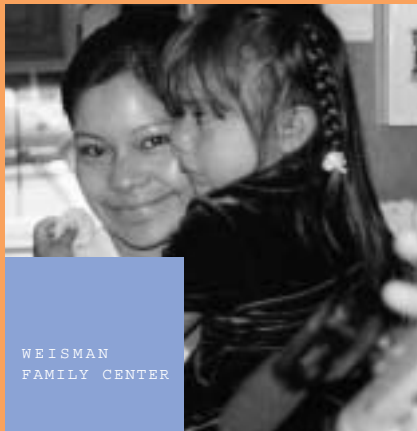
604 ROSE
AVENUE



2509 PICO
BOULEVARD



905 VENICE
BOULEVARD



WEISMAN
FAMILY CENTER



CULVER CITY
YOUTH HEALTH
CENTER



SANTA MONICA
HIGH SCHOOL

Statements of Activities and Changes in Net Assets

Years Ended June 30, 2003 and 2002

	Year Ended June 30, 2003				Year Ended June 30, 2002			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
REVENUES, GAINS AND OTHER SUPPORT:								
Private and community support	\$4,048,441	\$ 679,037	\$ 10,400	\$ 4,737,878	\$3,697,834	\$ 391,945	\$ 29,104	\$ 4,118,883
Government support	5,160,815			5,160,815	4,666,390	332,993		4,999,383
Third party reimbursement for services	6,175,265			6,175,265	5,772,278			5,772,278
Interest income on long-term investments	78,311			78,311	112,088		1,572	113,660
Realized loss on long-term investments	(124,418)			(124,418)	(105,488)			(105,488)
Unrealized gain (loss) on long-term investments	105,539			105,539	(25,955)			(25,955)
Other investment income	7,610			7,610	15,069			15,069
Change in value of charitable remainder trust		3,877		3,877		3,068		3,068
Net assets released from program restrictions	746,869	(746,869)			493,176	(493,176)		
Gain on disposal of assets	350			350				
Total revenues, gains and other support	16,198,782	(63,955)	10,400	16,145,227	14,625,392	234,830	30,676	14,890,898
EXPENSES:								
Program services:								
Health care	9,133,762			9,133,762	8,784,150			8,784,150
Children First Program	1,605,648			1,605,648	1,405,185			1,405,185
Education and Outreach	636,013			636,013	650,535			650,535
Total program services	11,375,423			11,375,423	10,839,870			10,839,870
Supporting services:								
Management and general	2,446,851			2,446,851	2,379,117			2,379,117
Fund-raising	1,150,779			1,150,779	1,158,757			1,158,757
Total supporting services	3,597,630			3,597,630	3,537,874			3,537,874
Total expenses	14,973,053			14,973,053	14,377,744			14,377,744
CONTRIBUTIONS IN-KIND:								
Revenue	3,297,883	1,603,492		4,901,375	3,408,753	1,718,753		5,127,506
Net assets released from restrictions	1,718,753	(1,718,753)			479,317	(479,317)		
Total revenues and other support	5,016,636	(115,261)		4,901,375	3,888,070	1,239,436		5,127,506
Expenses:								
Emergency and laboratory services	111,044			111,044	135,269			135,269
Medical salaries	874,288			874,288	907,285			907,285
Other volunteers	274,550			274,550	284,130			284,130
Donated drugs and pharmacy supplies	3,094,873			3,094,873	2,077,415			2,077,415
Other supplies and services	542,972			542,972	384,187			384,187
Insurance	118,909			118,909	99,784			99,784
Total expenses	5,016,636			5,016,636	3,888,070			3,888,070
Net contributions in-kind		(115,261)		(115,261)		1,239,436		1,239,436
CHANGE IN NET ASSETS	1,225,729	(179,216)	10,400	1,056,913	247,648	1,474,266	30,676	1,752,590
NET ASSETS, BEGINNING OF YEAR	7,662,522	4,371,199	2,278,520	14,312,241	7,414,874	2,896,933	2,247,844	12,559,651
NET ASSETS, END OF YEAR	\$8,888,251	\$4,191,983	\$2,288,920	\$15,369,154	\$7,662,522	\$4,371,199	\$ 2,278,520	\$14,312,241

Note: A copy of our full audited report is available upon request.

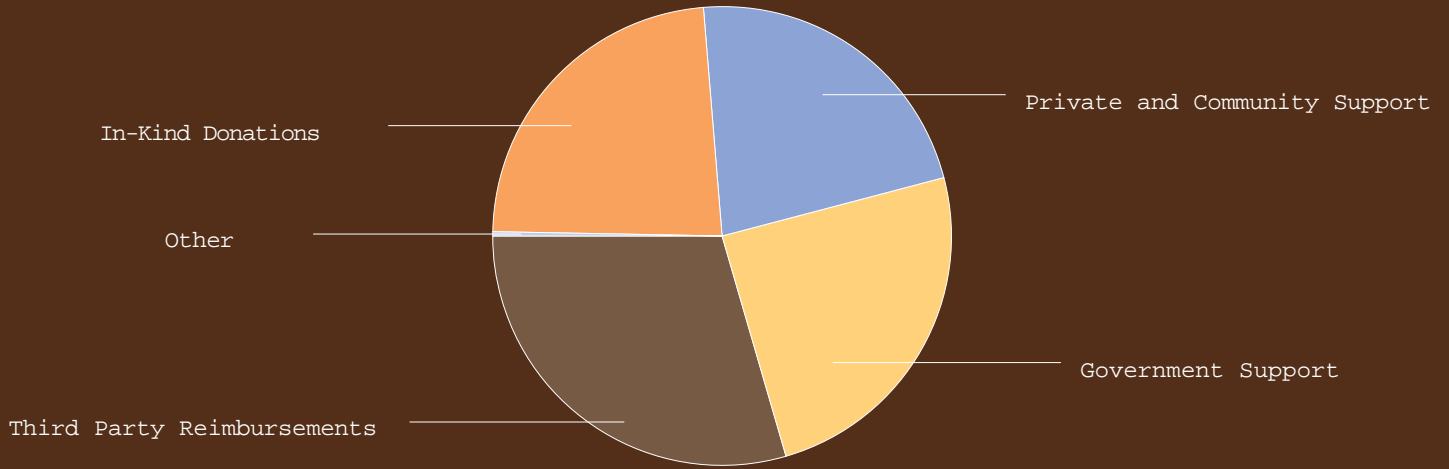
Statements of Financial Position

June 30, 2003 and 2002

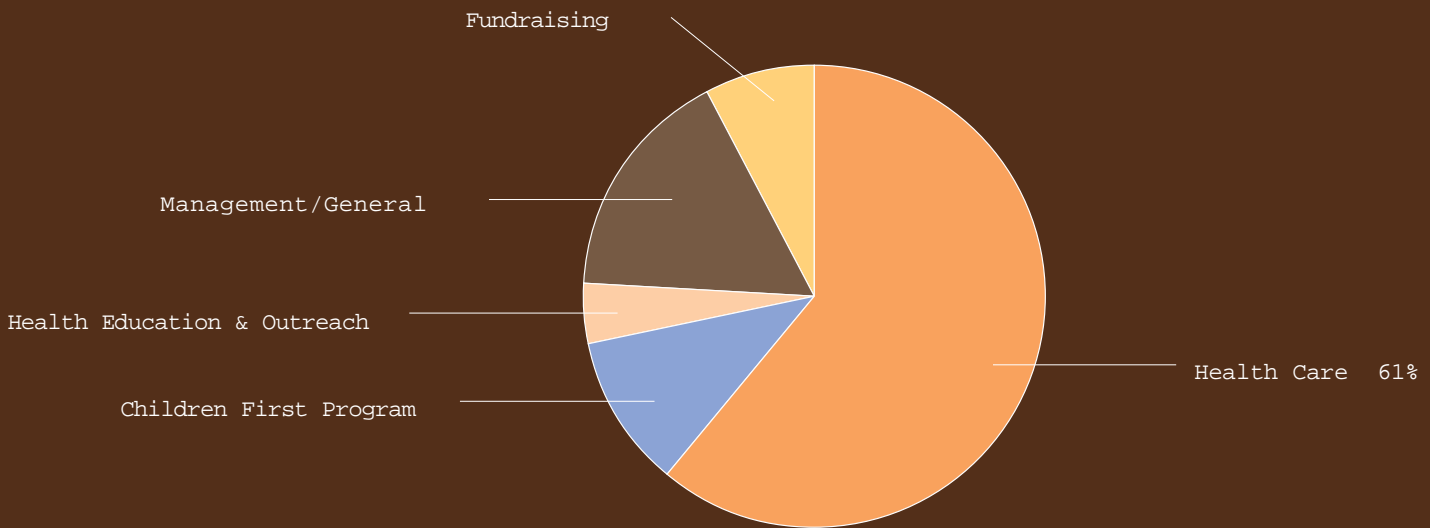
ASSETS	2003	2002
CURRENT ASSETS:		
Cash and cash equivalents	\$ 2,062,464	\$ 2,322,081
Accounts and grants receivable	1,344,979	1,804,838
Pledges receivable	157,500	220,700
Pharmaceutical inventories	1,673,655	1,826,687
Prepays and other	152,398	181,488
Total current assets	5,390,996	6,355,794
LONG-TERM INVESTMENTS	4,452,400	3,833,825
PLEDGES RECEIVABLE—Net of current portion	335,174	368,625
PROPERTY AND EQUIPMENT—Net	6,116,063	5,154,159
TOTAL	\$ 16,294,633	\$ 15,712,403
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Accounts payable and accrued liabilities	\$ 244,822	\$ 680,038
Notes payable and line of credit—current portion	32,304	41,771
Total current liabilities	277,126	721,809
UNEARNED REVENUE	27,304	25,000
NOTES PAYABLE AND LINE OF CREDIT—Net of current portion	—	32,304
PLEDGE LIABILITIES	621,049	621,049
Total liabilities	925,479	1,400,162
NET ASSETS:		
Unrestricted	8,888,251	7,662,522
Temporarily restricted	4,191,983	4,371,199
Permanently restricted	2,288,920	2,278,520
Total net assets	15,369,154	14,312,241
TOTAL	\$ 16,294,633	\$ 15,712,403

Note: A copy of our full audited report is available upon request.

Income



Expenses



Board and Staff

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PICTURED LEFT TO RIGHT: JIM HUBBARD, VENICE ARTS CREATIVE DIRECTOR;
DAN ZINATBAKSH, 15; KAELA WHELAN, 13; TAWNIE ESCARENO, 15;
YESENIA JIMENEZ, 13; MICHAEL LINARTE, 13.

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